

AUDITORS' REPORT CHARTER OAK STATE COLLEGE FOUNDATION, INC. FOR THE FISCAL YEAR ENDED JUNE 30, 2020

AUDITORS OF PUBLIC ACCOUNTS JOHN C. GERAGOSIAN & ROBERT J. KANE

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JOHN C. GERAGOSIAN

AUDITORS OF PUBLIC ACCOUNTS State Capitol 210 Capitol Avenue Hartford, Connecticut 06106-1559

ROBERT J. KANE

September 30, 2020

#### **INDEPENDENT AUDITORS' REPORT**

The Board of Directors Charter Oak State College Foundation, Inc.:

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the Charter Oak State College Foundation, Inc. (Foundation), which comprise the statement of financial position as of June 30, 2020, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control

relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Foundation as of June 30, 2020, and the changes in its net assets and cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated September 30, 2020, on our consideration of the Foundation's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and to provide an opinion on the Foundation's compliance with Sections 4-37e to 4-37k of the Connecticut General Statutes. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Foundation's internal control over financial reporting and compliance.

John C. Geragosian State Auditor

September 30, 2020 State Capitol Hartford, Connecticut

Robert J. Kane State Auditor

# CHARTER OAK STATE COLLEGE FOUNDATION, INC. STATEMENT OF FINANCIAL POSITION FOR THE FISCAL YEAR ENDED JUNE 30, 2020

ASSETS:	
Cash and Cash Equivalents	\$ 64,178
Investments (Note 3)	2,052,417
Other Assets - Donated Art	 625
TOTAL ASSETS	\$ 2,117,220
LIABILITIES AND NET ASSETS:	
LIABILITIES:	\$ 712
NET ASSETS:	
Without Donor Restrictions	\$ 21,597
With Donor Restrictions (Note 5)	 2,094,911
TOTAL LIABILITIES AND NET ASSETS	\$ 2,117,220

# CHARTER OAK STATE COLLEGE FOUNDATION, INC. STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2020

	Without Donor		Without Donor With Dono			
	Restrictions		F	Restrictions		Total
REVENUES AND SUPPORT:						
Contributions	\$	21,455	\$	82,319	\$	103,774
Interest Income		51		_		51
Investment Return, Net		-		17,419		17,419
Fundraiser Proceeds, Net		-		10,306		10,306
Net Assets Released from Restrictions						
Restrictions Satisfied by Payments		181,097		(181,097)		
TOTAL REVENUES AND SUPPORT	\$	202,603	\$	(71,053)		131,550
EXPENSES:						
Program Services		10.000				
Scholarships and Grants		40,998		-		40,998
Women in Transition Supporting Services		136,754		-		136,754
General and Administrative		23,063		-		23,063
Fundraising		3,345		_		3,345
TOTAL EXPENSES	\$	204,160	\$	- 5	\$	204,160
CHANGE IN NET ASSETS	\$	(1,557)	\$	(71,053) 5	\$	(72,610)
NET ASSETS, BEGINNING OF YEAR	\$	23,154	\$	2,165,964	\$	2,189,118
NET ASSETS, END OF YEAR	\$	21,597	\$	2,094,911	\$	2,116,508

### CHARTER OAK STATE COLLEGE FOUNDATION, INC. STATEMENT OF FUNCTIONAL EXPENSES FOR THE FISCAL YEAR ENDED JUNE 30, 2020

		Program Services Supporting Services			ices					
	Sch	<u>olarships</u>	W	omen in	Ge	neral and				
	and	d Grants	T	ransition	Adn	ninistrative	Fund	l Raising	, -	<u> Total</u>
Computer and Related	\$	-	\$	2,130	\$	-	\$	-	\$	2,130
Scholarships and Grants		40,998		134,624		-		-	\$ 1	75,622
Bank Fees		-		-		1,200		-	\$	1,200
Accounting Services		-		-		10,436		-	\$	10,436
Insurance		-		-		1,360		-	\$	1,360
Meetings		-		-		1,296		-	\$	1,296
Postage		-		-		6,544		-	\$	6,544
Other		-		-		2,227		3,345	\$	5,572
TOTAL EXPENSES	\$	40,998	\$	136,754	\$	23,063	\$	3,345	\$ 2	204,160

# CHARTER OAK STATE COLLEGE FOUNDATION, INC. STATEMENT OF CASH FLOWS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

CASH FLOWS FROM OPERATING ACTIVITIES:	
Net Assets - FY2019	2,189,118
Net Assets - FY2020	2,116,508
Change in Net Assets	\$ (72,610)
Adjustments to Reconcile Change in Net Assets to Net	
Cash Provided by (used in) Operating Activities:	
Increase in Accounts Payable	712
Net Realized and Unrealized Loss on Investments	27,778
NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES	\$ (44,120)
CASH FLOWS FROM INVESTING ACTIVITIES:	
Purchases of Investments	(407,547)
Sales of Investments	362,350
NET CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES	\$ (45,197)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	\$ (89,317)
CASH AND CASH EQUIVALENTS - JUNE 30, 2019 CASH AND CASH EQUIVALENTS - JUNE 30, 2020	\$ 153,495 \$ 64,178

# CHARTER OAK STATE COLLEGE FOUNDATION, INC. NOTES TO FINANCIAL STATEMENTS

# NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

### Nature of Activities

The Charter Oak State College Foundation, Inc. (Foundation) operates exclusively for charitable and educational purposes. The Foundation promotes interest in and support of open learning and credentialing in higher education. The Foundation solicits contributions of funds for the support of such activities for the benefit of Charter Oak State College.

#### **Basis of Presentation**

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with generally accepted accounting principles, as promulgated by the Financial Accounting Standards Board (FASB) Accounting Standards Codification. Net assets and revenues, expenses, gains, and losses are classified based upon the existence or absence of donor-imposed restrictions. Accordingly, net assets of the Foundation and changes therein are classified and reported as follows:

<u>Net Assets without Donor Restrictions</u> – Net assets that are not subject to donor-imposed restrictions.

<u>Net Assets with Donor Restrictions</u> – Net assets subject to donor-imposed restrictions, including net assets with restrictions that will be met either by actions of the Foundation or by the passage of time (temporarily restricted), and net assets that must be maintained permanently by the Foundation (permanently restricted). When a restriction has been met or expires, temporarily restricted assets are reclassified to Net Assets without Donor Restrictions and reported in the statement of activities as net assets released from restrictions. For permanently restricted net assets, generally, the donors of these assets permit the Foundation to use all or part of the income earned on any related investments for general or specified purposes.

# Cash and Cash Equivalents

Cash and cash equivalents consist of cash in checking and savings accounts.

# **Contributions**

Contributions, including unconditional promises to give, are recorded as made. All contributions are available for unrestricted use unless specifically restricted by the donor.

Conditional pledges, which depend on the occurrence of a specified future date or uncertain event to bind the promisor, shall be recognized when the conditions on which they depend are substantially met, that is, when the conditional promise becomes unconditional.

#### Investments

Investments with readily determinable fair values are valued at their fair values in the statement of financial position. Net investment return is included in the change in net assets and includes investment income and net realized and unrealized gains and losses, net of related investment expenses.

#### Income Taxes

The Foundation is exempt from federal income taxes under Internal Revenue Code Section 501(c) (3) and, therefore, has made no provision for federal income taxes in the accompanying financial statements.

#### **Estimates**

The preparation of the financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

#### Cost Allocation

There are no expenses included in the financial statements that require allocation to more than one program or supporting function.

# NOTE 2: CONCENTRATION OF CREDIT RISK:

The Foundation's bank deposits are insured by the Federal Deposit Insurance Corporation up to \$250,000. At June 30, 2020, there were no uninsured deposits.

#### NOTE 3: INVESTMENTS:

The Foundation's investments are carried at fair value consist of the following:

		Market
	Cost	Value
Metropolitan West Total	300,843	330,418
Blackrock Strat Incm	216,349	215,223
Boston Partners Small	62,945	51,038
Diamond Hill All Cap	100,637	98,647
Dodge & Cox Intl Stock	176,131	147,365
Eaton Vance Atlanta Cap	48,031	47,741
MFS Instl Intl Equity	143,207	145,621
Templeton Inst Foreign	62,993	54,013
Vanguard Total Intl Stk	180,568	177,645

Schwab S&P 500 Index Fd	460,802	522,382
Principal Diversified RE	104,940	95,043
Brandywine Global Oppty	53,403	52,901
Baron Emerging Mkts Fund	74,015	70,767
Pimco H	37,545	38,339
Bank Sweep	5,274	 5,274
	\$ 2,027,683	\$ 2,052,417

#### NOTE 4: FAIR VALUE MEASUREMENT:

The framework for measuring fair value provides a hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). The three levels of the fair value are described as follows:

Level 1: Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Foundation has the ability to access.

Level 2: Inputs to the valuation methodology include: quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in inactive markets; inputs other than quoted prices that are observable for the asset or liability; and inputs that are derived principally from or corroborated by observable market data by correlation or other means. If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3: Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques maximize the use of relevant observable inputs and minimize the use of unobservable inputs.

The Foundation's investments are carried at fair value using Level 1 inputs.

#### NOTE 5: RESTRICTIONS ON NET ASSETS:

Net assets with donor restrictions are restricted for the following purposes:

Program Restrictions:	
Educational Lectures	\$ 77,634
Scholarships and Grants	517,431
Technology	143,341
Women in Transition Program	229,880
Total Program Restrictions	\$ 968,286
Endowments:	

Endowments to be Held in Perpetuity Total Endowments	 1,126,625 1,126,625
Total Net Assets with Donor Restrictions	\$ 2,094,911

Net assets with donor restrictions were released from donor restrictions during the year by incurring expenses satisfying the restricted purpose specified by the donor.

Program Restrictions Fulfilled	\$ 181,097
Total Net Assets Released From Restrictions	\$ 181,097

#### **NOTE 6: ENDOWMENT:**

The Charter Oak State College Foundation, Inc.'s endowment consists of individual funds established for scholarship and program services. The endowment includes donor-restricted funds. As required by generally accepted accounting principles (GAAP), net assets associated with endowment funds are classified and reported based on the existence of donor-imposed restrictions.

The Foundation's board of directors has interpreted the State of Connecticut Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the face value of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies as donor restricted net assets (a) the original value of gifts donated to the permanent endowment, and (b) the original value of subsequent gifts to the permanent endowment. In accordance with the act, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1. The duration and preservation of the fund.
- 2. The purposes of the Foundation and the donor-restricted endowment fund.
- 3. The general economic conditions.
- 4. The possible effects of inflation and deflation.
- 5. The expected total return from income and appreciation of investment.
- 6. The investment policies of the organization.

#### **Funds with Deficiencies**

From time to time, the fair market value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires the Foundation to retain as a fund of perpetual duration. Despite this adverse investment performance, the annual income generated from the Foundation's investment portfolio will be used to support programs deemed prudent by the board of directors. There were no such deficiencies as of June 30, 2020.

# **Return Objectives and Risk Parameters**

The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the Foundation must hold in perpetuity or for a donor-specified period. Under this board-approved policy, the endowment assets are invested in the following asset classes: bonds, domestic equities, and international equities. These asset classes are intended to produce results that will approximate the price and yield performance generated by an appropriate major bond or stock index relevant to each specific asset class held by the Foundation.

A major function of the board's Investment Committee is to determine the percentage allocation among the asset classes. Factors to be weighed in reaching any such decisions are: the need for income, the desire for asset appreciation, economic outlook both near and longer term, and risk level associated with each asset class.

The changes in the endowment net assets as of June 30, 2020 are as follows:

Endowment net assets, July 1, 2019	\$ 1,101,442
Contributions	25,183
Endowment net assets, June 30, 2020	1,126,625

# NOTE 7: LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

The following reflects the Foundation's financial assets as of the balance sheet date, reduced by amounts not available for general use because of contractual or donor-imposed restrictions within one year of the balance sheet date.

Financial assets at year end	\$ 2,116,595
Less those unavailable for general expenditures within one year, due to: Donor-restricted to maintain as an endowment	 1,126,625
Financial assets available to meet cash needs for general expenditures within one year:	\$ 989,970

# NOTE 8: TRANSACTIONS WITH CHARTER OAK STATE COLLEGE:

To ensure the proper use of funds, the Foundation disburses certain funds directly to Charter Oak State College. The Foundation provides institutional support to Charter Oak State College for various programs and other services. All of the Foundation's expenditures are in an effort to advance the college.

# NOTE 9: EVALUATION OF SUBSEQUENT EVENTS

The Foundation has evaluated subsequent events through September 30, 2020, the date which the financial statements were available to be issued.



AUDITORS OF PUBLIC ACCOUNTS State Capitol 210 Capitol Avenue Hartford, Connecticut 06106-1559

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#### INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

The Board of Directors Charter Oak State College Foundation, Inc.:

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in the *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the Charter Oak State College Foundation, Inc. (Foundation) as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the Foundation's basic financial statements, and have issued our report thereon dated September 30, 2020.

#### **Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Foundation's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, we do not express an opinion on the effectiveness of the Foundation's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of

deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit, we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

# **Compliance and Other Matters**

Compliance with Sections 4-37e to 4-37k of the General Statutes, and any other laws, regulations, contracts, and grant agreements relevant to the Foundation is the responsibility of the Foundation's management. As part of obtaining reasonable assurance about whether the Foundation's financial statements are free of material misstatement, we performed tests of its compliance with Sections 4-37e to 4-37k of the General Statutes and certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. In our opinion, the Charter Oak State College Foundation, Inc. complied, in all material respects, with the provisions of Sections 4-37e to 4-37k of the Connecticut General Statutes for the year ended June 30, 2020.

The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*. However, we noted certain matters that we reported to the Foundation's management in the accompanying Management Letter section of this report.

# **Purpose of Report**

This report is intended for the information of the board of directors and any applicable regulatory body. However, this report is a matter of public record, and its distribution is not limited.

John C. Geragosian State Auditor

September 30, 2020 State Capitol Hartford, Connecticut

Robert J. Kane State Auditor



AUDITORS OF PUBLIC ACCOUNTS State Capitol 210 Capitol Avenue Hartford, Connecticut 06106-1559

JOHN C. GERAGOSIAN

ROBERT J. KANE

#### MANAGEMENT LETTER

The Board of Directors Charter Oak State College Foundation, Inc.:

In planning and performing our audit of the financial statements of the Charter Oak State College Foundation, Inc. (Foundation) for the fiscal year ended June 30, 2020, we considered the Foundation's internal control and compliance with certain provisions of laws, regulations, contracts, and grant agreements in order to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and compliance with Sections 4-37e through 4-37k of the Connecticut General Statutes, and not to provide an opinion on internal control. We noted no matters involving the internal accounting control structure and its operation or the Foundation's compliance with certain provisions of laws, regulations, contracts, and grant agreements that we consider to be material weaknesses according to auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. However, during our audit, we became aware of certain matters that present an opportunity for improving internal controls.

Our comments and suggestions, which we have already discussed with various personnel affiliated with the Foundation, are summarized below.

#### **1. Segregation of Duties**

- *Criteria:* The Foundation has established procedures to address the lack of segregation of duties between the general ledger and reconciliation functions. These procedures provide that the Foundation's Treasurer or any member of the Finance Committee review all bank reconciliations and expenditures on a quarterly basis.
- *Condition:* There was no documented review of the bank reconciliations and expenditures for the third and fourth quarters of fiscal year 2020.

There was a lack of segregation of duties between the general ledger and reconciliation functions.
The Foundation did not perform compensating procedures to address the lack of segregation of duties in a timely manner.
This finding has been previously reported in the last 6 audit reports covering the fiscal years ended $\frac{6}{30}{13}$ to $\frac{6}{30}{19}$ .
The Charter Oak State College Foundation, Inc. should follow established procedures to address the lack of segregation of duties.
"The Foundation concurs with the audit finding. We followed our procedures for proper review of the checking account reconciliations for the first two quarters of the fiscal year. However, we should have made alternate arrangements to have reviews performed remotely when the COVID-19 Pandemic stay home orders were in place. When we receive our records back from the Auditors, we will arrange to have the reconciliations reviewed as required by our procedures. Going forward, we will promptly forward the reconciliations to the responsible

# **Status of Prior Audit Recommendations**

The following summarizes the recommendations presented in our prior audit and the current status of those prior recommendations.

- **1.** The Charter Oak State College Foundation, Inc. should follow established procedures to address the lack of segregation of duties. This recommendation is restated and repeated. (See Recommendation 1.)
- 2. The Charter Oak State College Foundation, Inc. should strengthen controls around the expenditures process. This recommendation is not repeated.
- **3.** The Charter Oak State College Foundation, Inc. should ensure that the write off of significant amounts are approved by the Board of Directors. **This recommendation is not repeated.**

# ACKNOWLEDGEMENTS

The Auditors of Public Accounts wish to express our appreciation for the courtesies and cooperation extended to our representatives by the personnel of the Charter Oak State College Foundation, Inc. during the course of our examination.

The Auditors of Public Accounts also would like to recognize the auditors who contributed to this report:

Jamie Drozdowski

Jamie Drozdouski

Jamie Drozdowski Associate Auditor

Approved:

John C. Geragosian State Auditor

Robert J. Kane State Auditor